

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

FRANCISCA SANTIAGO-NEGRÓN,

Plaintiff,

v.

CARLOS ALBIZU UNIVERSITY, INC.,
et al.,

Defendants.

Civil No. 08-1612 (JAF)

OPINION AND ORDER

Plaintiff, Francisca Santiago-Negrón, brings this action against Defendants, Carlos Albizu University, Inc. ("CAU"); the CAU Board of Trustees; Jorge González-Monclova ("González"), his wife, and the conjugal partnership between them; Ileana Rodríguez-García ("Rodríguez"), her husband, and the conjugal partnership between them; Ángeles Pérez-Toro ("Pérez"), his wife, and the conjugal partnership between them; Carmen Acevedo-Ríos ("Acevedo"), her husband, and the conjugal partnership between them; two unknown CAU trustees; and ten unknown insurance companies. (Docket No. 1.) Plaintiff alleges sex discrimination, harassment, and retaliation in violation of Title VII of the Civil Rights Act of 1964 ("Title VII"), 42 U.S.C. §§ 2000e to 2000e-17, and Title IX of the Education Amendments of 1972 ("Title IX"), 20 U.S.C. §§ 1681-1688; age discrimination, harassment, and retaliation in violation of the Age Discrimination in Employment Act ("ADEA"), 29 U.S.C. §§ 621-634; violation of the Equal Pay Act, 29

Civil No. 08-1612 (JAF)

-2-

1 U.S.C. § 206(d)(1); disability discrimination in violation of the
2 Americans with Disabilities Act ("ADA"), 42 U.S.C. §§ 12101-12213,
3 and the Rehabilitation Act of 1973, 29 U.S.C. §§ 701-7961; and
4 violation of Puerto Rico laws. (Id.) Defendants CAU, the CAU Board
5 of Trustees, González, Rodríguez, Pérez, and Acevedo ("Movants") move
6 for summary judgment under Federal Rule of Civil Procedure 56(c).
7 (Docket Nos. 30, 32.) Plaintiff opposes (Docket No. 40), and Movants
8 reply (Docket No. 51).

9 I.

10 **Factual and Procedural History**

11 We derive the following facts from the parties' motions,
12 statements of uncontested material facts, and exhibits. (Docket
13 Nos. 31, 32, 39, 40, 41, 47, 51, 52, 56.)

14 Plaintiff was born on February 23, 1932. (Docket No. 41-2.)
15 Court records indicate Plaintiff's admission to practice in the
16 District of Puerto Rico and the First Circuit. See Fed. R. Evid. 201.
17 She began working in 1997 for the Caribbean Center for Advanced
18 Studies, which later became CAU.

19 CAU is a non-profit educational institution with campuses in San
20 Juan, Puerto Rico, and Miami, Florida. González was its acting
21 director in early 2007. Rodríguez has been its president since
22 June 18, 2007. Pérez has been employed by CAU since March 2004, but
23 she is not a member of its board of trustees, even though she has

Civil No. 08-1612 (JAF)

-3-

1 recorded the minutes of its meetings. Acevedo has been the director
2 of human resources for CAU's San Juan campus since March 1, 2004.

3 On September 1, 2004, CAU concluded an agreement with Plaintiff
4 to employ her as general counsel for a term of three years concluding
5 on August 31, 2007 (the "first contract"). (Docket No. 31-2 at 10-
6 14.) Under this contract, CAU would, inter alia, pay \$95,000 per
7 annum and accord faculty status to Plaintiff. (Id.) In exchange,
8 Plaintiff agreed to work 37.5 hours per week, and to "physically
9 reside in the Miami, Florida area." (Id.) The instrument provided,
10 "No modification or waiver of any of the terms . . . shall be valid
11 unless in writing by both parties and executed with the same
12 formality as this Agreement." (Id.) Finally, CAU and Plaintiff agreed
13 that Puerto Rico law would "govern the validity, construction,
14 interpretation and effect of this entire Agreement." (Id.)

15 On March 28, 2005, Plaintiff's cardiologist, Dr. Héctor Banchs-
16 Pieretti, wrote a letter recommending that Plaintiff reduce her
17 working hours to four hours per day for health reasons. (Docket
18 No. 31-26.) Based on the advice of her doctor, Plaintiff believed
19 that she should live and work closer to the cardiologist during the
20 course of her treatment for hypertension and angina. (Docket No. 31-
21 25.) Upon Plaintiff's request, Plaintiff and CAU negotiated a new
22 contract to accommodate her health needs.

23 On May 4, 2005, CAU and Plaintiff concluded an agreement in San
24 Juan, Puerto Rico, to employ Plaintiff as institutional legal advisor

Civil No. 08-1612 (JAF)

-4-

1 for one year ending on May 5, 2006 (the "second contract"). (Docket
2 No. 31-2 at 16-20; Docket No. 39-2 at 16-20.) Under this second
3 contract, CAU would pay Plaintiff \$45.67 per hour for a maximum of
4 twenty hours a week, or 1,040 hours a year, and both CAU vice
5 presidents would supervise Plaintiff's work. (Id.) In exchange,
6 Plaintiff agreed to, inter alia, provide advice to CAU managerial
7 officers, "participate in presidential staff meetings," review legal
8 correspondence to recommend courses of action, "write court documents
9 and motions," and "appear in Court as the legal representative of the
10 University" as necessary. (Id.) The second contract stated, "The
11 arrangements described in this agreement shall govern the contractual
12 relationship between the parties; any verbal agreement shall not be
13 valid." (Id.)

14 After Plaintiff relocated to San Juan, CAU appointed as its
15 legal counsel Arturo Tigera. (Docket No. 31-8.) This role was
16 cumulative to Tigera's previous duties as assistant to the chancellor
17 for administrative affairs. (Id.) On May 23, 2006, CAU adjusted
18 Tigera's total compensation to \$98,123 to reflect his updated job
19 description. (Id.)

20 On May 7, 2006, CAU offered a contract to extend Plaintiff's
21 employment as institutional legal advisor for a three-year term from
22 May 8, 2006, to May 7, 2009 (the "third contract"). (Docket No. 31-2
23 at 29-31; Docket No. 39-2 at 29-31.) Addressed to Plaintiff at her
24 office in Santurce, Puerto Rico, the instrument stipulated that CAU

Civil No. 08-1612 (JAF)

-5-

1 would pay Plaintiff \$45.67 per hour for twenty hours per week. (Id.)
2 Once again, Plaintiff agreed to, inter alia, advise CAU managerial
3 officers, "participate in presidential staff meetings," review legal
4 correspondence to recommend courses of action, "write court documents
5 and motions," and "appear in Court as the legal representative of the
6 University" as necessary. (Id.) As before, the third contract
7 stipulated, "The arrangements described in this agreement shall
8 govern the contractual relationship between the parties; any verbal
9 agreement shall not be valid." (Id.) Plaintiff signed the instrument
10 on June 12, 2006. (Id.)

11 On January 16, 2007, Plaintiff wrote to González to express her
12 concern over potential changes to her working conditions due to an
13 imminent reorganization of CAU. (Docket No. 31-41; Docket No. 39-2 at
14 48.) The letter references in passing the ADA, ADEA, Rehabilitation
15 Act, and Civil Rights Act with respect to the reasonable
16 accommodation that CAU granted by concluding the second and third
17 contracts. (Id.) Plaintiff informed González that she no longer
18 required the accommodation of working at a reduced schedule, and she
19 offered to negotiate new terms for full-time employment. (Id.)
20 González acknowledged receipt of Plaintiff's letter on January 18,
21 2007. (Docket No. 39-2 at 49.)

22 On February 1, 2007, Plaintiff again wrote to González. (Docket
23 No. 31-46, Docket No. 39-2 at 50-51.) Plaintiff requested
24 reinstatement to full-time work but insisted that she need not

Civil No. 08-1612 (JAF)

-6-

1 reapply for a position, as she was already an employee of CAU. (Id.)
2 Plaintiff also complained about her exclusion from presidential staff
3 meetings, which were part of her job description. (Id.) Plaintiff
4 perceived that her exclusion was due to her age because she was the
5 oldest member on the CAU staff. (Docket No. 31-60.) Pérez also told
6 Plaintiff on several occasions that she should go home due to her
7 age. (Docket No. 31-61.)

8 On June 23, 2007, Plaintiff addressed a letter to the CAU Board
9 of Trustees reiterating that she was working under a contract
10 intended to accommodate her health needs. (Docket No. 31-48.)
11 Plaintiff notified the board of trustees that her physician had
12 determined that her health had improved such that she could resume
13 full-time work. (Id.) She then accused CAU of violating her rights as
14 a "75 year old female" by refusing to reinstate her to full-time
15 work; retaining a younger, male employee in Miami in her stead; and
16 preventing her from attending presidential staff meetings. (Id.)
17 Plaintiff then advised CAU that she intended to relocate to Miami on
18 July 9, 2007, to take up her former, full-time position, and she
19 demanded that CAU remove Tigera from his role as legal counsel.
20 (Id.) Plaintiff gave CAU until July 5, 2007, to discuss her demands
21 before her scheduled departure from San Juan. (Id.) Plaintiff
22 perceived that she had suffered disability discrimination because CAU
23 denied her request for reinstatement to full-time work, even though
24 she had fully recovered from her illness. (Docket No. 41-2 at 12.)

Civil No. 08-1612 (JAF)

-7-

1 On June 26, 2007, Plaintiff addressed two e-mails to Rodríguez,
2 requesting inclusion in presidential staff meetings and reinstatement
3 to full faculty status. (Docket Nos. 41-25, 41-26.) On July 3, 2007,
4 Plaintiff sent Rodríguez an e-mail informing her that it was
5 Plaintiff's last day of work in San Juan and that Plaintiff intended
6 to take up a full-time position in Miami. (Docket No. 31-2 at 63.)
7 Plaintiff advised Rodríguez that she had already contacted one
8 "Theresa" who would prepare a place for her to work in Miami. (Id.)

9 On July 6, 2007, Rodríguez addressed a letter to Plaintiff in
10 Miami reminding Plaintiff that her work in San Juan had been under
11 the third contract. (Docket No. 31-2 at 66; Docket No. 39-2 at 66.)
12 According to the letter, CAU interpreted Plaintiff's recent
13 communications to mean that she no longer required part-time work
14 and, thus, intended to abandon the third contract. (Id.)
15 Accordingly, CAU cancelled the contract per Plaintiff's request.
16 (Id.)

17 On July 9, 2007, Beatriz Méndez, the director of human resources
18 at CAU's Miami campus, wrote an e-mail to Acevedo on behalf of
19 Plaintiff requesting clarification of Plaintiff's employment status.
20 (Docket No. 31-2 at 64; Docket No. 39-2 at 64.) Méndez inquired as to
21 whether Plaintiff was authorized to continue working at Miami under
22 her first contract. (Id.) The same day, Acevedo informed Méndez that
23 Plaintiff's third contract had been cancelled per Plaintiff's
24 request. (Docket No. 31-2 at 65; Docket No. 39-2 at 65.) On July 13,

Civil No. 08-1612 (JAF)

-8-

1 2007, Plaintiff addressed an e-mail to Rodríguez, advising Rodríguez
2 that Plaintiff had received her correspondence dated July 6, 2007,
3 cancelling the third contract. (Docket No. 31-2 at 67.) Plaintiff
4 stated that her earlier communications were requests for
5 reinstatement of her first contract. (Id.) She insisted that she had
6 resumed her first contract and, thus, demanded compensation for her
7 work in Miami since July 9, 2007. (Id.) Rodríguez responded by letter
8 on July 19, 2007, informing Plaintiff that the formation of the
9 second contract had implicitly terminated the first contract.
10 (Docket No. 31-2 at 69; Docket No. 39-2 at 69.) Rodríguez further
11 stated that Plaintiff had no valid contract with CAU, was not
12 authorized to work for CAU and, thus, was not entitled to
13 compensation. (Id.)

14 On June 2, 2008, Plaintiff filed this action in federal court.
15 (Docket No. 1.) On June 3, 2009, Movants moved for summary judgment.
16 (Docket No. 30.) Plaintiff opposed on July 3, 2009 (Docket No. 40),
17 and Movants replied on July 24, 2009 (Docket No. 51).

18 II.

19 Summary Judgment under Rule 56(c)

20 We grant a motion for summary judgment "if the pleadings, the
21 discovery and disclosure materials on file, and any affidavits show
22 that there is no genuine issue as to any material fact and the movant
23 is entitled to judgment as a matter of law." Fed. R. Civ. P. 56(c).
24 A factual dispute is "genuine" if it could be resolved in favor of

Civil No. 08-1612 (JAF)

-9-

1 either party and "material" if it potentially affects the outcome of
2 the case. Calero-Cerezo v. U.S. Dep't of Justice, 355 F.3d 6, 19
3 (1st Cir. 2004).

4 The movant carries the burden of establishing that there is no
5 genuine issue as to any material fact. Celotex Corp. v. Catrett, 477
6 U.S. 317, 325 (1986). In evaluating a motion for summary judgment,
7 we view the record in the light most favorable to the non-movant.
8 Adickes v. S.H. Kress & Co., 398 U.S. 144, 157 (1970).

9 "Once the moving party has made a preliminary showing that no
10 genuine issue of material fact exists, the nonmovant must 'produce
11 specific facts, in suitable evidentiary form, to establish the
12 presence of a trialworthy issue.'" Clifford v. Barnhart, 449 F.3d
13 276, 280 (1st Cir. 2006) (quoting Triangle Trading Co. v. Robroy
14 Indus., Inc., 200 F.3d 1, 2 (1st Cir. 1999)). The non-movant "may
15 not rely merely on allegations or denials in its own pleading;
16 rather, its response must . . . set out specific facts showing a
17 genuine issue for trial." Fed. R. Civ. P. 56(e)(2).

18 III.

19 Analysis

20 Movants contend that they are entitled to summary judgment
21 because (1) they did not terminate Plaintiff; (2) Plaintiff is
22 otherwise unable to sustain prima facie cases under the ADEA and ADA;
23 (3) they did not retaliate against Plaintiff; and (4) Tigera received
24 a lower salary than Plaintiff while performing more duties for CAU.

Civil No. 08-1612 (JAF)

-10-

(Docket No. 32.) We address these arguments with respect to Plaintiff's claims for sex discrimination, age discrimination, hostile work environment, retaliation, unequal pay, and disability discrimination.

A. Sex Discrimination

Movants argue that Plaintiff cannot prove a prima-facie case for sex discrimination. (Docket No. 32.) Under Title VII, a plaintiff may sue her employer for sex-based discrimination. 42 U.S.C. § 2000e-5(f)(1); see id. § 2000-2(a) (outlawing sex-based discrimination). Absent direct proof of sex discrimination, a plaintiff must meet her burden under a burden-shifting framework. Smith v. Stratus Computer, Inc., 40 F.3d 11, 15 (1st Cir. 1994).

[T]he plaintiff bears the initial burden of establishing a prima facie case . . . [by] show[ing] that (1) she is a member of a protected class; (2) she was performing her job at a level that rules out the possibility that she was fired for inadequate job performance; (3) she suffered an adverse job action by her employer; and (4) her employer sought a replacement for her with roughly equivalent qualifications.

Id. (citing Mesnick v. Gen. Elec. Co., 950 F.2d 816, 823 (1st Cir. 1991)). If the plaintiff satisfies this first step, the employer must then "articulate[] a legitimate, non-discriminatory reason for its decision." Id. at 16. "The plaintiff must then introduce sufficient evidence to . . . [show] (1) that the employer's articulated reason for the job action is a pretext, and (2) that the true reason is

Civil No. 08-1612 (JAF)

-11-

1 discriminatory." Id. (citing Woods v. Friction Materials, Inc., 30
 2 F.3d 255, 260 (1st Cir. 1994)).

3 Title IX similarly prohibits sex-based discrimination by
 4 educational institutions receiving federal funds, 20 U.S.C.
 5 § 1681(a), and may be enforced by private causes of action, Franklin
 6 v. Gwinnett County Pub. Sch., 503 U.S. 60, 76 (1992). The burden-
 7 shifting framework under Title VII applies to claims under Title IX.
 8 Frazier v. Fairhaven Sch. Comm., 276 F.3d 52, 65-66 (1st Cir. 2002).

9 **1. Termination**

10 Movants argue that no adverse job action occurred, because they
 11 never terminated Plaintiff. (Docket No. 32.) Plaintiff maintains that
 12 Defendants terminated her employment under the first contract.
 13 (Docket No. 40.) We address two relevant contractual principles.¹

14 Under the Civil Code of Puerto Rico, parties to a contract may
 15 modify or extinguish their obligations by novation. 31 L.P.R.A.
 16 §§ 3241-3242 (1990). To extinguish an obligation under an existing

¹ Puerto Rico law governs Plaintiff's and CAU's obligations under all three contracts. Generally, we look to the Puerto Rico choice-of-law rule to resolve conflicts of law. Servicios Comerciales Andinos, S.A. v. GE del Caribe, 145 F.3d 463, 478-79 (1st Cir. 1998).

Although it is unclear where the first contract was made, the parties stipulated that Puerto Rico law applied to the contract. (Docket No. 31-2 at 10-14.) However, even if Florida law governed the validity of the first contract as a whole, Florida recognizes reasonable choice-of-law provisions in contracts, Burroughs Corp. v. Suntogs of Miami, Inc., 472 So. 2d 1166, 1167-68 (Fla. 1985), and the parties do not contest the validity of the choice-of-law clause. The second and third contracts were made in Puerto Rico for the performance of services in Puerto Rico (Docket No. 31-2 at 16-20; Docket No. 31-2 at 29-31; Docket No. 39-2 at 16-20; Docket No. 39-2 at 29-31); thus, Puerto Rico law applies to them. See Green Giant Co. v. Trib. Super., 4 P.R. Offic. Trans. 682, 104 P.R. Dec. 489 (1975).

Civil No. 08-1612 (JAF)

-12-

1 contract, either the parties must expressly substitute their prior
2 obligation with another obligation, or the new obligation must "be
3 incompatible in all points" with the previous. § 3242. "An extinctive
4 novation's occurrence is never presumed." Nieves-Domenech v. Dymax
5 Corp., 952 F. Supp. 57, 62 (D.P.R. 1996) (citing Constructora Bauzá,
6 Inc. v. García-López, 91 PRSC 735, 129 P.R. Dec. 579 (1991)).
7 "[T]here must be a radical change in the nature between the new and
8 old obligation so as to make them mutually exclusive." Web Servs.
9 Group, Ltd. v. Ramallo Bros. Printing, 336 F. Supp. 2d 179, 182
10 (D.P.R. 2004) (citing Goble & Jiménez, Inc. v. Dore Rice Mill, Inc.,
11 8 P.R. Offic. Trans. 90, 108 P.R. Dec. 89 (1978)); accord FDIC v.
12 P.L.M. Int'l, Inc., 834 F.2d 248, 251 (1st Cir. 1987). "[A]
13 quantitative change" that leaves "intact the essential structure of
14 the parties' obligations [does] not reflect the will to novate."
15 Ballester Hermanos, Inc. v. Campbell Soup Co., 797 F. Supp. 103, 107
16 (D.P.R. 1992) (citing Warner Lambert Co. v. Trib. Super., 1 P.R.
17 Offic. Trans. 527, 101 P.R. Dec. 378 (1973)). As novation is an
18 affirmative defense, Fed. R. Civ. P. 8(c)(1), a defendant bears the
19 burden of proving its occurrence. Web Servs. Group, 336 F. Supp. 2d
20 at 183 (citing Union Mut. Life Ins. Co. v. Chrysler Corp., 793 F.2d
21 1, 13 (1st Cir. 1986)).

22 The Civil Code also provides for termination of contractual
23 obligations arising from breach. 31 L.P.R.A. § 3052 (1990). "The
24 right to [resolve] obligations is considered as implied in mutual

Civil No. 08-1612 (JAF)

-13-

1 ones, in case one of the obligated persons does not comply with what
2 is incumbent upon him.” Id. The “resolution” of a contract
3 retroactively suspends the obligations of the parties under the
4 contract. Id. § 3050; see 2 Marcel Planiol, Treatise on the Civil
5 Law § 1302 (La. State Law Inst. trans. 1959) (1939). Resolution is
6 premised upon the implied reciprocity of obligations under contracts,
7 such that the failure of one party to tender its performance gives
8 the other party the right to demand suspension of his reciprocal
9 obligation. Planiol, supra, § 1309.

10 Plaintiff concluded three contracts with CAU. As the second
11 contract makes no reference to the first contract (Docket No. 31-2 at
12 16-20; Docket No. 39-2 at 16-20), the parties could not have
13 extinguished the first contract by express novation. See 31 L.P.R.A.
14 § 3242. Although the second contract reduced Plaintiff’s weekly
15 working hours from 39.5 hours in the first contract to twenty hours
16 (Docket No. 31-2 at 16-20; Docket No. 39-2 at 16-20; Docket No. 31-2
17 at 10-14), a mere quantitative change is insufficient for implicit
18 novation. See Ballester Hermanos, 797 F. Supp. at 107.

19 Nevertheless, whereas the first contract required Plaintiff to
20 reside in Miami, Florida (Docket No. 31-2 at 10-14), the second
21 contract unequivocally required her attendance of presidential staff
22 meetings in San Juan, Puerto Rico (Docket No. 31-2 at 16-20; Docket
23 No. 39-2 at 16-20). Moreover, the second contract required Plaintiff
24 to represent CAU in court when necessary. (Id.) It appears that

Civil No. 08-1612 (JAF)

-14-

1 Plaintiff is only authorized to practice law in this court and in the
2 Court of Appeals for the First Circuit. (Docket No. 31-2 at 23-26.)
3 We take judicial notice of the fact that the federal court in Miami
4 is situated in the Eleventh Circuit, while the First Circuit
5 encompasses Puerto Rico. It was, therefore, impossible for Plaintiff
6 to simultaneously fulfill her obligations under both the first and
7 second contracts after her relocation to San Juan in May 2005.
8 Accordingly, Plaintiff and CAU extinguished the first contract by
9 implicit novation when they formed the second contract on May 4,
10 2005. See Web Servs. Group, 336 F. Supp. 2d at 182.

11 On July 3, 2007, Plaintiff's third contract was still in force.
12 (Docket No. 31-2 at 29-31; Docket No. 39-2 at 29-31.) However,
13 Plaintiff unequivocally informed CAU on that day that she intended to
14 leave San Juan for Miami indefinitely, under the belief that the
15 first contract was still enforceable. (Docket No. 31-2 at 63.) Her
16 subsequent actions were consonant with her stated intentions.

17 Like the second contract, Plaintiff's third contract required
18 her to attend CAU presidential staff meetings and to represent CAU in
19 court as necessary. (Docket No. 31-2 at 29-31; Docket No. 39-2 at 29-
20 31.) As she could not fulfill these obligations upon her return to
21 Miami, CAU had the right to resolve the third contract and to suspend
22 CAU's obligations to Plaintiff. See 31 L.P.R.A. § 3052. Because of
23 her breach, Plaintiff had no further employment relationship with CAU
24 under the third contract. As CAU did not terminate Plaintiff from

Civil No. 08-1612 (JAF)

-15-

1 employment under either the first or the third contract, she cannot
2 establish a claim for discriminatory discharge under either Title VII
3 or Title IX. See Fairhaven Sch. Comm., 276 F.3d at 65-66; Stratus
4 Computer, 40 F.3d at 15.

5 **2. Replacement by Tigera**

6 Movants also argue that Plaintiff cannot otherwise establish a
7 prima-facie case for sex discrimination. (Docket No. 32.) Plaintiff
8 contends that her replacement by Tigera supports a claim for sex
9 discrimination. (Docket No. 40.)

10 Plaintiff demanded, and obtained, reduced working hours and
11 relocation to San Juan to benefit her health. (See Docket No. 31-2 at
12 16-20; Docket No. 39-2 at 16-20; Docket No. 31-2 at 29-31; Docket
13 No. 39-2 at 29-31.) CAU then retained Tigera for full-time work as
14 legal counsel in Miami. (See Docket No. 31-8.) It is improper for
15 Plaintiff to blame CAU for replacing her when she herself had created
16 the need for CAU to find a substitute. As Plaintiff cannot show that
17 CAU's selection of Tigera in her stead was an adverse employment
18 action, she cannot establish sex discrimination. See Fairhaven Sch.
19 Comm., 276 F.3d at 65-66; Stratus Computer, Inc., 40 F.3d at 15.

20 **B. Age Discrimination**

21 Movants maintain that Plaintiff cannot establish a prima-facie
22 case for age discrimination. (Docket No. 32.) Plaintiff counters that
23 her termination and replacement with Tigera constitute age
24 discrimination. (Docket No. 40.)

Civil No. 08-1612 (JAF)

-16-

1 To prove a prima-facie case for age discrimination without
2 direct proof, a plaintiff "must adduce evidence that (1) she was at
3 least forty years of age; (2) her job performance met the employer's
4 legitimate expectations; (3) the employer subjected her to an adverse
5 employment action . . . ; and (4) the employer had a continuing need
6 for the . . . position from which the claimant was discharged."
7 González v. El Día, Inc., 304 F.3d 63, 68 n.5 (1st Cir. 2002). If the
8 plaintiff satisfies this initial burden, the defendant must posit "a
9 legitimate, non-discriminatory basis for its adverse employment
10 action." Id. at 69. The plaintiff must then show that age was,
11 nonetheless, a motivating factor, for example, by attacking the
12 proffered reason as pretextual. Id.

13 The foregoing discussion on sex discrimination applies here,
14 mutatis mutandis, with equal force, as Plaintiff cannot show that CAU
15 terminated her or that she suffered an adverse employment action with
16 respect to her replacement by Tigera in Miami. See supra part III-A.
17 The facts are the same, and the necessary prima-facie showings for
18 sex and age discrimination are virtually identical. Compare Stratus
19 Computer, 40 F.3d at 15, with El Día, 304 F.3d at 68 n.5.

20 **C. Hostile Work Environment**

21 Movant argues that the facts generally cannot support prima-
22 facie cases for Plaintiff's claims under Title VII or the ADEA.
23 (Docket No. 32.) Plaintiff argues that negative comments by Pérez
24 regarding Plaintiff's age support her claims. (Docket No. 40.)

Civil No. 08-1612 (JAF)

-17-

1 To establish a claim for "hostile work environment" sexual
2 harassment under Title VII, a plaintiff must show:

3 (1) that she . . . is a member of a protected
4 class; (2) that she was subjected to unwelcome
5 sexual harassment; (3) that the harassment was
6 based upon sex; (4) that the harassment was
7 sufficiently severe or pervasive so as to alter
8 the conditions of plaintiff's employment and
9 create an abusive work environment; (5) that
10 sexually objectionable conduct was both
11 objectively and subjectively offensive, such
12 that a reasonable person would find it hostile
13 or abusive and the victim in fact did perceive
14 it to be so; and (6) that some basis for
15 employer liability has been established.

16 Crowley v. L.L. Bean, Inc., 303 F.3d 387, 394-95 (1st Cir. 2002).

17 The standard for severity and pervasiveness of workplace hostility
18 must be sufficiently demanding so as to avoid transforming Title VII
19 into a general code of civility. Faragher v. City of Boca Raton, 524
20 U.S. 775, 788 (1998). Thus, "sporadic use of abusive language,
21 gender-related jokes, and occasional teasing" do not suffice to
22 establish a prima facie case. Id.

23 The record is devoid of evidence of abusive treatment toward
24 Plaintiff because of her sex. Therefore, Plaintiff cannot establish
25 her claims for sexual harassment. See Crowley, 303 F.3d at 394-95.

26 To establish hostile work environment under the ADEA, a
27 plaintiff must show both that the severity and pervasiveness of the
28 harassment were objectively abusive and that she subjectively
29 perceived the environment to be hostile. Rivera-Rodríguez v. Frito
30 Lay Snacks Caribbean, 265 F.3d 15, 24 (1st Cir. 2001) (citing

Civil No. 08-1612 (JAF)

-18-

1 Landrau-Romero v. Banco Popular de P.R., 212 F.3d 607, 613 (1st Cir.
2 2000)). "When assessing whether a workplace is a hostile environment,
3 courts look to the totality of the circumstances, including the
4 frequency of the discriminatory conduct; its severity; whether it is
5 threatening or humiliating, or merely an offensive utterance; and
6 whether it unreasonably interferes with the employee's work
7 performance." Id. (citing Landrau-Romero, 212 F.3d at 613).

8 The sole evidence of abuse against Plaintiff is her assertion
9 that Pérez suggested that Plaintiff go home on several occasions on
10 account of her age. (See Docket No. 31-61.) Although Plaintiff
11 perceives that she was excluded from presidential staff meetings due
12 to her age, there is no indication that this exclusion constituted
13 pervasive hostility toward Plaintiff. (See Docket No. 31-60.)
14 Accordingly, Plaintiff cannot establish her claim for age-based
15 harassment under the ADEA. See Rivera-Rodríguez, 265 F.3d at 24.

16 **D. Retaliation**

17 Movants contend that Plaintiff cannot establish her claims for
18 retaliation under either Title VII or the ADEA. (Docket No. 32.) To
19 establish a claim for retaliation, a plaintiff must satisfy her
20 burden in accordance with a burden-shifting framework. See Calero-
21 Cerezo v. U.S. Dep't of Justice, 355 F.3d 6, 25-26 (1st Cir. 2004).
22 For a prima-facie case of retaliation under Title VII, a plaintiff
23 must "prove that (1) she engaged in protected conduct under Title
24 VII; (2) she suffered an adverse employment action; and (3) the

Civil No. 08-1612 (JAF)

-19-

1 adverse action was causally connected to the protected activity.”
2 Marrero v. Goya of P.R., Inc., 304 F.3d 7, 22 (1st Cir. 2002) (citing
3 Hernández-Torres v. Intercon. Trading, Inc., 158 F.3d 43, 47 (1st
4 Cir. 1998)). Similarly, to establish retaliation under the ADEA, a
5 plaintiff must show that (1) she opposed age discrimination at work;
6 (2) she suffered an adverse employment action; and (3) there is a
7 causal connection between the protest and the adverse action.
8 Ramírez Rodríguez v. Boehringer Ingelheim Pharms., Inc., 425 F.3d 67,
9 84 (1st Cir. 2005).

10 Plaintiff complained to CAU as early as January 16, 2007, citing
11 Title VII and the ADEA. (Docket No. 31-41; Docket No. 39-2 at 48.)
12 However, as discussed above, CAU did not terminate Plaintiff under
13 either her first or third contract. See supra part III.A.1. As
14 Plaintiff did not suffer an adverse employment action, she cannot
15 establish her claims under Title VII and the ADEA for retaliation.
16 See Ramírez Rodríguez, 425 F.3d at 84; Marrero, 304 F.3d at 22.

17 **E. Equal Pay Act**

18 Movants contend that Plaintiff cannot establish her case under
19 the Equal Pay Act. (Docket No. 32.) Under the Equal Pay Act, an
20 employer may not discriminate “between employees on the basis of sex
21 by paying wages . . . at a rate less than the rate at which he pays
22 wages to employees of the opposite sex . . . for equal work on jobs
23 the performance of which requires equal skill, effort, and
24 responsibility, and which are performed under similar working

Civil No. 08-1612 (JAF)

-20-

1 conditions, except where such payment is made pursuant to (i) a
2 seniority system; (ii) a merit system; (iii) a system which measures
3 earnings by quantity or quality of production; or (iv) a differential
4 based on any other factor other than sex." 29 U.S.C. § 206(d)(1).
5 To establish a claim, a plaintiff must show "that the employer paid
6 different wages to specific employees of different sexes for jobs
7 performed under similar working conditions and requiring equal skill,
8 effort and responsibility." Ingram v. Brink's, Inc., 414 F.3d 232,
9 232 (1st Cir. 2005).

10 In support of her claim under the Equal Pay Act, Plaintiff cited
11 Tigera for comparison. (Docket No. 40.) However, Tigera's
12 remuneration is based upon his assumption of duties as legal counsel
13 in Miami in addition to his previous administrative role for CAU.
14 (See Docket No. 31-8.) Moreover, Plaintiff worked at a reduced
15 schedule upon her own insistence. (See Docket No. 31-25.) As
16 Plaintiff cannot show that Tigera's working conditions were similar
17 to hers, she cannot establish a claim under the Equal Pay Act. See
18 Ingram, 414 F.3d at 232.

19 **F. Disability Discrimination**

20 Movants argue that Plaintiff cannot establish her claims under
21 the ADA and Rehabilitation Act. (Docket No. 32.) Plaintiff insists
22 that CAU discriminated against her by refusing to reinstate her to
23 full-time employment after she regained her health. (Docket No. 40.)

Civil No. 08-1612 (JAF)

-21-

1 For an adverse employment action under the ADA, a plaintiff must
2 prove that she was (1) disabled under the ADA; but (2) "able to
3 perform, with or without reasonable accommodation, the essential
4 functions of her job;" and (3) "discharged or adversely affected, in
5 whole or in part, because of her disability." Orta-Castro v. Merck,
6 Sharp & Dohme Quimica P.R., Inc., 447 F.3d 105, 111 (1st Cir. 2006).
7 "A disability under the ADA is defined as (1) a physical or mental
8 impairment that substantially limits one or more of a person's major
9 life activities; (2) a record of having such an impairment; or
10 (3) being regarded as having such an impairment." Sánchez-Figueroa
11 v. Banco Popular de P.R., 527 F.3d 209, 214 (1st Cir. 2008) (citing
12 42 U.S.C. § 12102(2)). The impairment must have permanent or long-
13 term effect, in order "to be considered substantially limiting within
14 the meaning of the ADA." Id. at 214-15 (citing Toyota Motors Mfg.,
15 Ky., Inc. v. Williams, 534 U.S. 184, 198 (2002)).

16 The Rehabilitation Act authorizes private enforcement. 29 U.S.C.
17 § 794a.

18 To assert a claim for failure to accommodate
19 under the Rehabilitation Act, [a plaintiff]
20 would have to establish . . . (1) that she
21 suffered from a "disability" . . . ; (2) that
22 she was a qualified individual in that she was
23 able to perform the essential functions of her
24 job, either with or without a reasonable
25 accommodation; and (3) that, despite her
26 employer's knowledge of her disability, the
27 employer did not offer a reasonable
28 accommodation for the disability.

29 Calero-Cerezo, 355 F.3d at 20.

Civil No. 08-1612 (JAF)

-22-

1 Plaintiff has misconstrued the purpose of the ADA and the
2 Rehabilitation Act. Her claim is premised upon CAU's refusal to
3 reinstate her to full-time work after she recovered her health.
4 (Docket Nos. 1, 40.) As Plaintiff cannot show that she suffered an
5 adverse employment action on the basis of her disability, she cannot
6 establish her claims under the ADA or the Rehabilitation Act. See
7 Orta-Castro, 447 F.3d at 111; Calero-Cerezo, 355 F.3d at 20.

8 **G. Claims under Puerto Rico Law**

9 As we order summary judgment in favor of Movants on all federal
10 claims, we decline to exercise supplemental jurisdiction over
11 Plaintiff's associated claims under Puerto Rico law. See 28 U.S.C.
12 § 1367(c)(3); Rivera v. Murphy, 979 F.2d 259, 264 (1st Cir. 1992).

13 **H. Unknown Defendants**

14 Plaintiff had 120 days from the filing of her complaint to
15 substitute unknown defendants with actual defendants, unless she
16 provided good cause for an extension. See Fed. R. Civ. P. 4(m).
17 Plaintiff has had ample time to amend her complaint and to serve
18 process on proper defendants but has failed to do so without positing
19 good cause. We, therefore, dismiss all unknown Defendants.

Civil No. 08-1612 (JAF)

-23-

1 **IV.**

2 **Conclusion**

3 Accordingly, we hereby **GRANT** Movants' motion for summary
4 judgment (Docket No. 30). We **DISMISS** all federal claims (Docket
5 No. 1) **WITH PREJUDICE**, and **DISMISS** all claims under Puerto Rico law
6 (id.) **WITHOUT PREJUDICE**.

7 **IT IS SO ORDERED.**

8
9 San Juan, Puerto Rico, this 25th day of August, 2009.

10
11 s/José Antonio Fusté
12 JOSE ANTONIO FUSTE
13 Chief U.S. District Judge